EN

Healthy Long Lives for All.



BUDI GUNADI SADIKIN

CANDIDATE FOR **DIRECTOR-GENERAL** OF THE WORLD HEALTH ORGANIZATION FOR THE TERM 2027–2032

INDONESIA



280M+

people served by Indonesia's national health system

453M+

COVID-19 vaccine doses administered nationwide

100M+

people reached by annual free health screening in the first 15 months

US$8.75B

in grants and development-bank financing mobilised

BGS

Budi Gunadi Sadikin has served as **Indonesia's Minister of Health since December 2020**. He is a **proven public health leader** with experience **steering reform across the decentralised health system of a large and complex middle-income country**, serving more than 280 million people across over 7,000 inhabited islands. Appointed at the height of the COVID-19 pandemic, he led one of the world's largest vaccination programmes, which delivered more than 453 million doses nationwide, and transformed the emergency response into a mandate for long-term health-system reform.

For nearly six years, he has led a six-pillar national health transformation combining scientific reasoning, financial discipline, political advocacy, coalition building and delivery at scale, with a **consistent focus on prevention, equitable access, system resilience and sustainable national capacity.**

Internationally, he works across the G20, ASEAN, Gavi, the Stop TB Partnership, TB Vaccine Accelerator Council and the Accra Reset, advancing collective action on **pandemic preparedness**, **sustainable health financing**, **local production** and a more **country-led global health architecture**.

What distinguishes Sadikin is not simply the breadth of his experience, but the **consistency of his leadership across sectors**. From physics and technology at IBM Asia-Pacific to leading Bank Mandiri and Indonesia's state-owned mining holding company, serving as Vice Minister of State-Owned Enterprises and driving national health-system transformation, he has repeatedly demonstrated the same **leadership pattern**: setting clear direction, aligning diverse interests, mobilizing resources, driving disciplined execution, and **delivering at scale**.


BANTEN, October 2021

TRUSTED TRANSFORMATION AT SCALE

SYSTEM TRANSFORMER

Leads Indonesia's health system transformation across primary care and prevention, referral services, resilience, financing, workforce, and health technology, anchored in a new Health Law that consolidated 11 fragmented laws into one.

CONSENSUS BUILDER

Bridges health, finance and political leaders to deliver complex reforms, demonstrated internationally through G20 leadership that culminated in the establishment of the Pandemic Fund, and locally through building coalitions with 9 parliamentary parties and 115 public consultations engaging more than 1,200 stakeholders in the development of Indonesia's Health Law.

TRUSTED STEWARD

Applies financial discipline and accountable delivery to public institutions, using centralised procurement to save US$553 million on advanced medical devices and 32% on selected medicines and consumables.

FUTURE-SHAPING LEADER

Champions science and evidence to strengthen public health, driving digital transformation and the responsible use of artificial intelligence while investing in prevention, genomic surveillance, digital systems, local manufacturing, and next-generation vaccines to build resilience before the next crisis.



My vision for WHO is **shaped by the priorities and perspectives shared by 100+ Member States** I have met in the recent months of my candidacy. I will continue to **listen and refine** my approach through **dialogue**, guided by **countries' priorities** and the ambition of **healthy long lives for all.**

BGS Mission

To refocus WHO on its **core mandates**, grounded in science, use its **convening power** to align partners behind country-led health priorities, and **strengthen the Organisation from within** by making its financing more predictable, placing staff where their expertise is most needed, and improving internal coordination so WHO can respond more quickly and effectively to countries' needs.

Back
to Core Mandates

Global Convening
around Country Priorities

Strengthen
WHO from Within



ACEH, January 2026

Back to Core Mandates

WHO that delivers on its core responsibilities.

WHO will focus on its core mandates, setting norms and standards grounded in science and helping countries put that evidence into practice through technical support.

Key priorities

Invest in WHO's scientific expertise. Sustain scientific work where public health needs are greatest, give scientific teams the support they need and ground WHO's decisions, norms and standards in their scientific evidence.

Help countries put evidence into practice. Provide technical support to help countries adapt WHO guidance to their national contexts and apply it in health policy, public health programmes and clinical practice.

Strengthen governance and responsible use of emerging technology. Help countries navigate rapid advances in artificial intelligence, biotechnology and genomics through clear governance frameworks, responsible data management, and open standards for interoperable health systems, so these technologies improve care and expand access to affordable innovation.


BANDUNG, November 2024

Global Convening around Country Priorities

WHO that brings countries and partners together around country priorities.

Countries' health sovereignty must be at the heart of global health cooperation. WHO will bring governments and partners together behind country-led priorities, a shared plan and measurable outcomes. It will help align contributions, mobilize domestic financing and ensure external support complements national efforts, with clear accountability for results.

Key priorities

Advance UHC across the life course. Help countries strengthen prevention, primary care and timely referral, supported by trained health workers, so everyone can access quality care without financial hardship, with attention to women's and children's health and prevention and management of NCDs, including mental health.

Improve equitable access to affordable health products. Convene countries and partners to advance pooled procurement and market shaping, strengthen regulatory cooperation and expand local manufacturing through technology transfer.

Strengthen health security. Convene national authorities and partners to detect and control outbreaks by strengthening cross-border surveillance, laboratory networks and information sharing, with safeguards for data sovereignty and equitable benefit-sharing, support countries' climate-resilient health plans, especially in small island states, and sustain essential care through disasters, conflict and displacement with agreed complementary roles for WHO and partners.



YOGYAKARTA, March 2022

Strengthen WHO from Within

WHO that is equipped to deliver and accountable for results.

WHO works best when its people have clear responsibilities, the authority to act and the resources to deliver. WHO will strengthen teamwork and coordination across headquarters, regional offices and country offices so they can serve countries more effectively as One WHO.

Key priorities

Appoint on merit. Select leaders, technical experts, and WHO Representatives based on competence, integrity and ability to deliver, while advancing equal opportunities for women in recruitment and leadership.

Improve accountability for performance and conduct. Set clear performance indicators, review progress regularly, hold managers accountable for results and address misconduct fairly and promptly.

Strengthen WHO's financial sustainability. Broaden WHO's funding base and show transparently how resources are used and what they achieve.


SURABAYA, March 2022

LEADING INDONESIA THROUGH THE COVID-19 CRISIS

Appointed as Minister of Health in December 2020 at the height of the COVID-19 pandemic, Minister Budi took office with an immediate mandate to bring the health crisis under control and accelerate Indonesia's vaccination programme. His response combined vaccine diplomacy and procurement, rapid expansion of vaccination capacity, strengthened surveillance and treatment, and close coordination across government, health workers, communities and international partners.

Under his leadership, Indonesia built one of the world's largest COVID-19 vaccination programmes. By June 2023, the country had administered more than 453 million vaccine doses.

Indonesia secured vaccines through multiple channels, including bilateral procurement and the COVAX Facility, reducing reliance on a single supplier and helping protect a population spread across more than 7,000 inhabited islands.

WHO described Indonesia's vaccination effort as a major undertaking given the country's geography and population scale.

Beyond vaccination, Sadikin expanded genomic surveillance from 16 to 41 laboratories and coordinated a public-private effort that delivered 5,000 tonnes of liquid oxygen to 500 hospitals during the Delta surge.

The pandemic also became a catalyst for longer-term reform. Lessons from COVID-19 helped shape Indonesia's six-pillar Health System Transformation, strengthening primary care, referral services, health resilience, financing, the health workforce and health technology.

FROM CRISIS RESPONSE TO HEALTH SYSTEM TRANSFORMATION

FINANCING HEALTH TRANSFORMATION AT SCALE

Since becoming Indonesia's Minister of Health in 2020, Minister Budi has drawn on his experience across health and finance to make sustainable financing an integral part of the country's health transformation. Working across government and with development partners, he has translated national health priorities into investment needs and mobilised resources to accelerate transformation at scale.

This approach has helped mobilise US$8.75 billion in external financing, comprising US$3.75 billion in grants and US$5 billion from multilateral development banks. Of the MDB financing, US$4 billion supports a government-led Health Systems Strengthening programme co-financed by the World Bank, ADB, AIIB and IsDB—the World Bank's largest-ever health-sector investment and the largest MDB co-investment in human development. The investment is equipping over 10,000 primary healthcare facilities, 500 public-health laboratories and 600 hospitals with medical equipment, with a particular focus on strengthening cancer, cardiac, stroke and uro-nephrology services.



JAKARTA, February 2026

AIIB: Aligning financing for health infrastructure, medical technology and services in underserved areas



JAKARTA, September 2023

WORLD BANK: Advancing health-system investment and pandemic preparedness financing.



MANILA, July 2025

ADB: Mobilising investment to strengthen Indonesia's primary care and health-system resilience.

Source: https://www.linkedin.com/posts/masatokanda_indonesia-is undergoing-an-ambitious-and-activity-7349378528284471296-lgoc/?utm_source=share&utm_medium=member_desktop&rcm=ACoAABeJdxgBy4pTGAb5MtlNOkEINJuTpk60yVw



RIYADH, April 2024

IsDB: Partnering to strengthen health-system capacity and sustainable health investment.

Source: https://www.linkedin.com/posts/riyadh-isdb-indonesia-ugcPost-7181635944221925376--2SU/


JAKARTA, June 2025

PUTTING PRIMARY HEALTH CARE AT THE HEART OF HEALTH TRANSFORMATION

Under Minister Budi's leadership, Indonesia has placed primary health care at the centre of its Health Transformation Agenda, shifting the system from treating illness to keeping people healthy. Through Integrated Primary Care (ILP), services are being reorganised around people's needs across the life course, bringing prevention, early detection and essential care closer to communities. This transformation is strengthening a nationwide network of more than 10,000 primary health centres and over 300,000 community health posts, expanding the foundations for more equitable access to quality care.

This preventive approach is now being brought to national scale through Cek Kesehatan Gratis (CKG), Indonesia's free annual health screening programme. Launched in 2025 and delivered through primary health facilities, schools and communities, CKG reached 100 million people within its first 15 months and aims to cover 280 million people by 2029. In 2026, the programme moved beyond screening towards integrated follow-up - including health education, treatment, monitoring and referral - turning primary care into the frontline for preventing and managing disease before complications occur.



LEADING HEALTH RESPONSE IN TIMES OF DISASTER

Leading the health sector in one of the world's most disaster-prone countries, Minister Budi has established two immediate priorities in emergencies: saving lives and restoring critical health services as quickly as possible.

During the 2025 floods and landslides across Aceh, North Sumatra and West Sumatra, 87 hospitals and 867 primary healthcare centres were affected. Through coordinated deployment and rapid restoration efforts, all affected hospitals were brought back into operation within two weeks.

Following the 2026 East Nusa Tenggara earthquake, the Ministry activated Health Emergency Operation Centres, deployed Emergency Medical Teams and mobilised 392 health workers. Within just four days, two field hospitals were built and made operational, restoring emergency, surgical and other essential services while damaged facilities were being repaired. Minister Budi visited affected facilities in Nagekeo and Ruteng to oversee the response directly.

The same model guided the response to the 2022 Cianjur earthquake, when Health Emergency Operation Centres were activated within 12 hours, sustaining services across 22 hospitals, 19 primary healthcare centres and 300 health posts.



Budi G. Sadikin visits Puskesmas Kuala Simpang in Tamiang, Aceh, to inspect service restoration and coordinate response.



Emergency Medical Team volunteers from the Ministry of Health Indonesia provide healthcare support at Aceh Tamiang



BALI, November 2022

WORLD BANK GROUP

Source: https://www.worldbank.org/en/news/press-release/2022/11/12/g20-hosts-official-launch-of-the-pandemic-fund

ADVANCING THE PANDEMIC FUND THROUGH G20 LEADERSHIP

During Indonesia's 2022 G20 Presidency, Minister Budi led the health track and worked alongside Indonesia's Minister of Finance, Sri Mulyani Indrawati, to bring together health and finance leaders from across the G20. Together, they built consensus across the G20, whose members included several of WHO's largest government contributors, on establishing a new fund amid the economic fallout of COVID-19, rising inflation and mounting debt pressures.

That consensus paved the way for the Pandemic Fund, the first multilateral financing mechanism dedicated to providing multiyear grants for pandemic prevention, preparedness and response. The Fund was officially launched in Bali with US$1.4 billion in seed funding committed by 24 donors, including US$50 million from Indonesia. The World Bank recognised the Fund as having been "developed with Indonesia's and Italy's leadership during their respective G20 presidencies."

IMPACT SINCE LAUNCH

By February 2026, the Pandemic Fund had built a portfolio of 67 projects across 128 countries, catalysing more than US$10 billion in additional financing.

Source: The Pandemic Fund, Second Progress Report, 2026.



JAKARTA, September 2023

The ASEAN

Source: https://theaseanmagazine.asean.org/article/budi-g-sadikin-2/

During Indonesia's 2023 ASEAN Chairmanship, Sadikin championed One Health as a regional priority, helping translate the lessons of COVID-19 into collective action across human, animal, plant and environmental health.

ASEAN Leaders adopted the ASEAN Leaders' Declaration on One Health Initiative, followed by the ASEAN One Health Network and Joint Plan of Action 2023–2030.



TOKYO, December 2025

UHC HIGH-LEVEL FORUM 2025

Source: https://www.youtube.com/watch?v=w5uTYzoq0Eg

At the inaugural UHC High-Level Forum, Indonesia was featured in a country-reform spotlight as part of the first cohort of UHC Knowledge Hub countries. Sadikin presented UHC not simply as insurance coverage, but as the capacity to deliver timely, quality health services without financial hardship.

Drawing on his experience in both banking and health, he outlined an integrated approach: modernising health legislation, investing in primary and referral care, expanding the health workforce, mobilising sustainable financing and shifting from treatment to prevention through nationwide screening. His leadership demonstrates how financial discipline and system transformation can turn UHC commitments into services that reach people.



BANGKOK, April 2026



DAKAR, SENEGAL, July 2026

SHAPING A MORE EQUITABLE GLOBAL HEALTH ARCHITECTURE

As one of the Co-Chairs of the Accra Reset High-Level Panel, Minister Budi advocates shifting the global health architecture from fragmented, externally driven arrangements towards greater country agency, financing aligned behind national priorities and collective action where countries cannot act alone. Within this agenda, he champions country-led national health plans, sustainable domestic financing, stronger regional capacity and collective financing for global public goods.

For Budi, reform must ultimately translate into stronger national health systems and cooperation that delivers measurable impact on the ground. Indonesia's health transformation provides a practical perspective on how global health reform can move from institutional debate to country-level delivery.



BOSTON, October 2024

BOSTON UNIVERSITY SCHOOL of Public Health

Source: https://www.youtube.com/watch?v=bn8rOPVzaZc&t=386s

In a conversation at the Boston University School of Public Health, Minister Budi reflected on how Indonesia turned the COVID-19 crisis into a platform for long-term reform—from one of the world's largest vaccination programmes to a stronger focus on prevention, primary care, digital health and community participation. Professor Sandro Galea, then Dean of the School, observed that Sadikin "speaks like a health thinker" and is "steeped in public health."

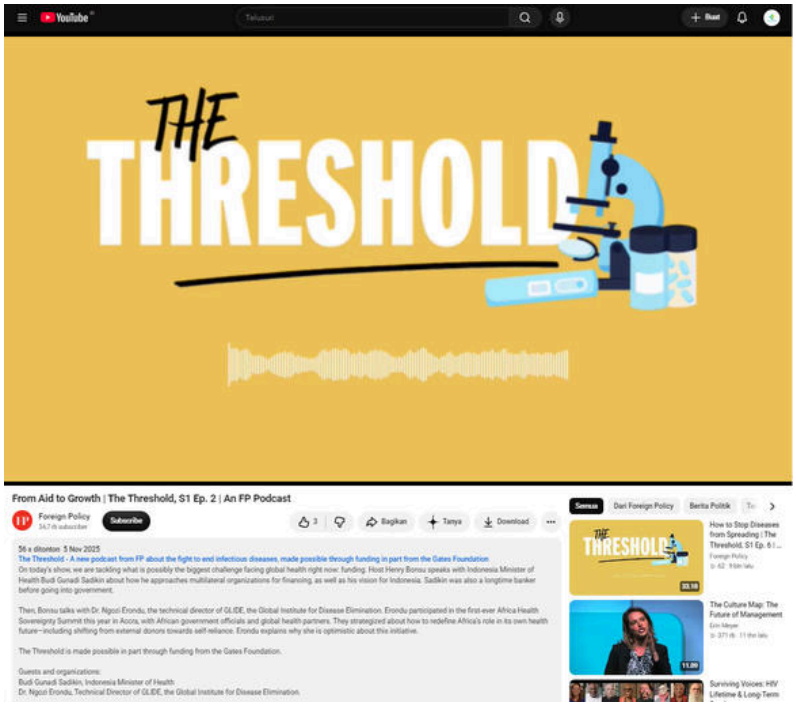
The exchange captures a defining strength of his leadership: combining public-health purpose with systems thinking, financial discipline and operational execution. Sadikin translates complex health challenges into practical reforms that can be delivered at scale across a large, diverse and decentralised country.

FROM AID TO GROWTH: RETHINKING HEALTH FINANCING

Drawing on his experience in both banking and health, Minister Budi brings a distinctive perspective to the global health financing debate.

In Foreign Policy's The Threshold, he discussed the need to rethink multilateral financing and build more sovereign health systems—shifting away from aid dependency and toward economic growth through health investment.

"We cannot live forever from grants."
Source:
https://foreignpolicy.com/podcasts/the-threshold/from-aid-to-growth/







NEW YORK, September 2025

Source: https://www.youtube.com/live/7T7watIAViI?t=3631&si=0IKZMqSnLoPPKPqd

ALMOST IS NEVER ENOUGH

At the Gates Foundation's 2025 Goalkeepers event, during a conversation on advancing childhood immunisation and primary health care, Minister Budi reflected on how vaccines shaped his own life. When he was born in 1964, one in seven Indonesian babies did not survive their first birthday. Vaccination gave him the chance to grow up, study physics, build a career and eventually serve as Indonesia's Minister of Health.

He described how Indonesia turned its COVID-19 vaccination response into a platform for longer-term health reform. Since 2022, Indonesia has added HPV, pneumococcal and rotavirus vaccines to its national programme, while strengthening primary care to detect pregnancy risks and chronic diseases earlier.

With infant mortality having fallen by almost 90% since 1964, his message was clear: "almost" is never enough. Every child deserves a healthy start, a strong foundation and a chance to thrive.



Prabowo Subianto
President of the Republic of Indonesia

Minister Budi Gunadi Sadikin has dedicated his leadership and public service to **advancing equitable, resilient, and sustainable health systems**. As Minister of Health, he has led an ambitious national health transformation agenda, focused on strengthening primary health care, advancing universal health coverage, expanding access to quality health services, accelerating digital health innovation, enhancing preparedness for future health emergencies, and promoting equitable access to medicines, vaccines and health technologies.

Under his leadership, Indonesia successfully navigated one of the most devastating pandemics in modern history. Building on the lessons of the COVID-19 pandemic, Indonesia has also actively contributed to advancing global health priorities, including through its membership of the WHO Executive Board from 2018 to 2021, its G20 Presidency in 2022, and its ASEAN Chairmanship in 2023. The establishment of the Pandemic Fund during Indonesia's G20 Presidency further demonstrates Indonesia's concrete commitment to strengthening the global health architecture. Throughout these efforts, **Minister Budi Gunadi Sadikin has consistently championed stronger international cooperation and broader, more equitable access to essential health resources.**

Minister Budi Gunadi Sadikin's vision for WHO is grounded in equity, solidarity, innovation, accountability, and sustainable financing. He is committed to strengthening WHO's central role in supporting Member States in achieving universal health coverage, enhancing global preparedness for and response to health emergencies, and accelerating progress towards the health-related Sustainable Development Goals.

At a time when multilateralism and global partnerships face mounting challenges, he believes that WHO must remain responsive, effective, and action-oriented, while continuing to strengthen country-level capacities and promote science- and evidence-based policymaking, ensuring that no country is left behind.

I am confident that Minister Budi Gunadi Sadikin's extensive experience, proven leadership, and steadfast commitment to global health cooperation will enable him to make a meaningful contribution to WHO's mission, effectiveness, and continued advancement.



Olusegun Obasanjo

Agbe L'oba House, Quarry Road, Ibara
P.O. Box 2286, Abeokuta, Ogun State, Nigeria

MINISTER BUDI GUNADI SADIKIN

Leadership in health requires more than technical expertise. It demands political courage, sound judgement, the ability to mobilise people and resources, and, above all, the determination to translate commitments into results. Minister Budi Gunadi Sadikin embodies these qualities.

Through his leadership of Indonesia's health transformation and his contribution to the Accra Reset, I have come to appreciate his ability to approach complex health challenges with clarity, pragmatism and a strong sense of purpose. Having assumed office during the COVID-19 pandemic, he helped steer one of the world's largest and most diverse countries through an unprecedented emergency, while using that experience to build a stronger, more equitable and resilient health system.

What distinguishes Minister Sadikin is his combination of public-health leadership, financial acumen and experience in managing large institutions. He understands that sustainable health progress must be nationally owned, adequately financed and supported by strong regional and international cooperation.

At a time when global health faces profound challenges, WHO needs leadership that can listen, build trust across regions and turn collective ambition into practical action. I believe Minister Sadikin possesses the experience, discipline and inclusive leadership required to bring Member States together and help WHO deliver meaningful results for all people.

H.E. OLUSEGUN OBASANJO
Former President of the Federal Republic of Nigeria

e-mail: obasanjonig@yahoo.com



Dr. Yohei Sasakawa
Honorary Chair,
The Nippon Foundation;
WHO Goodwill Ambassador
for Leprosy Elimination;
Japanese Government
Goodwill Ambassador for the
Human Rights of Persons
Affected by Leprosy

The WHO has many outstanding medical and public health professionals. However, given the organization's current circumstances, **the next Director-General must have strong fundraising capabilities and excellent management and leadership skills to revitalize the organization.**

Minister of Health of Indonesia, Budi Gunadi Sadikin possesses the ideal background to meet this challenge, and I have personally witnessed his exceptional abilities while fulfilling my duties alongside him.

For over half a century, I have worked on international health issues, including the elimination of leprosy. As the longest-serving WHO Goodwill Ambassador, I have visited 127 countries over the past 25 years as the WHO Goodwill Ambassador for Leprosy Elimination. In that time, **Minister Budi is the person who has left the deepest impression on me.**

The Minister possesses rare leadership abilities and practical skills. He is the kind of person who can bring together people from different backgrounds, build strong momentum, and develop strategies and systems to lead top talent and achieve lasting results.

The WHO is at a historic crossroads. I am convinced that **the organization needs someone like Minister Sadikin: a person with managerial experience and the ability to unify the organization, who can think beyond traditional frameworks.**

For these reasons, I believe that **Minister of Health Budi Gunadi Sadikin is undoubtedly the right person to lead the new WHO, and I strongly recommend him as the next Director-General.**

If elected as Director-General,

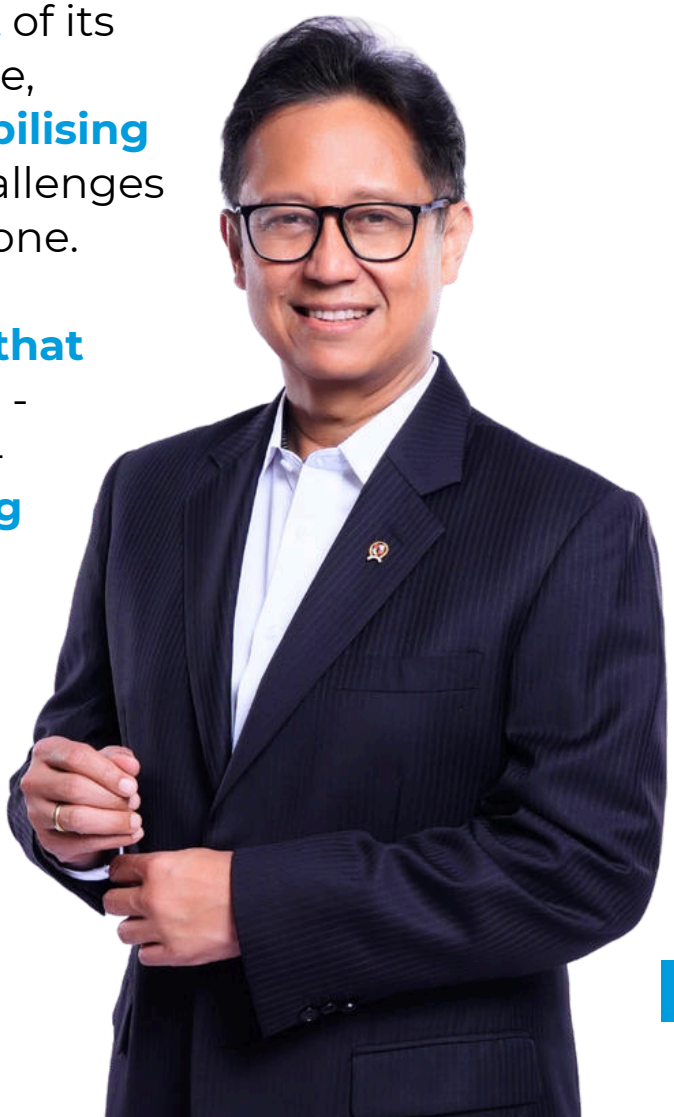
I would stand alongside Member States in advancing **strong, equitable and resilient health systems** that improve people's lives.

I would **listen** carefully to their needs, **build consensus** around shared priorities, and ensure that WHO remains **responsive** to the realities of every country.

I would strengthen WHO as an institution that **earns the trust** of its Member States through science, integrity and results, while **mobilising collective action** on health challenges that no country can address alone.

Above all, I would lead a **WHO that listens, responds and delivers** - with countries, and for people - so that everyone can **live a long and healthy life.**

Budi Gunadi Sadikin



CREDENTIALS

1988 — **B.Sc., Physics**
Bandung Institute of Technology

NATIONAL LEADERSHIP

2020-present — **Minister of Health, Republic of Indonesia**
Led Indonesia's COVID-19 response and a six-pillar health transformation spanning primary care, referral services, health resilience, financing, health workforce and health technology.

2019-2020 — **Vice Minister of State-Owned Enterprises**
Oversaw 64 state-owned enterprises and their subsidiaries across strategic sectors, including energy (petroleum and electricity), mining, telecommunication, pharmaceuticals and healthcare, while advancing governance, financial restructuring and an integrated state-owned healthcare network.

2017-2019 — **Group CEO, MIND ID / President Director, Inalum**
Led complex negotiations and financing for the US$3.85 billion Freeport Indonesia divestment, increasing national ownership to 51.23%.

2013-2016 — **President Director, Bank Mandiri**
Led Indonesia's largest bank, overseeing nearly 2,500 branches and 100,000 personnel across the group, with assets exceeding US$65 billion and strong growth in profitability and lending.

GLOBAL & REGIONAL LEADERSHIP

2026-Present — **Accra Reset**
Co-Chair of the High-Level Panel on Reform of the Global Health Architecture and Governance, advancing country ownership, sustainable financing and a less fragmented global health architecture.

2026-Present — **The Lancet**
Commissioner of the Lancet Commission on Health System Performance Assessment, contributing to improved global assessment and measurement of health-system performance.



BALI, June 2025

2024-Present	**Gavi, the Vaccine Alliance** Board Member representing the Western Pacific and South-East Asia constituency and former Co-Chair of Implementing Country Caucus, bringing country priorities into global discussions on equitable vaccine access and sustainable immunisation financing.
2024-Present	**Regionalized Vaccine Manufacturing Collaborative (RVMC)** Strategic Advisory Board Member, providing strategic guidance to strengthen sustainable vaccine production and equitable access.
2023-Present	**TB Vaccine Accelerator Council** Co-Chair with Brazil's Minister of Health, to accelerate the development, financing and equitable access of new TB vaccines.
2023	**ASEAN Health Leadership** Championed the ASEAN One Health Initiative, leading to the ASEAN Leaders' Declaration, ASEAN One Health Network and Joint Plan of Action 2023–2030.
2022	**G20 Health Leadership** Led G20 health negotiations during Indonesia's 2022 Presidency and, together with the Minister of Finance, helped build consensus for the establishment of the Pandemic Fund.
2021-Present	**Stop TB Partnership** Board Member, advancing high-level action on TB financing, innovation and collective efforts to end tuberculosis.


NTT, March 2022

SELECTED RECOGNITIONS

2026	**Special Mention, Digital Leader of the Year, GovInsider Festival of Innovation Awards, Asia-Pacific**, recognizing leadership in advancing Indonesia's integrated digital-health ecosystem.
2026	**Devex Power 50**, named among 50 leaders shaping the future of global development.
2025	**Health Visionary Leadership Award, CNBC Indonesia Awards**, recognizing leadership in strengthening and transforming Indonesia's health system.
2024	**Bintang Mahaputera Utama, Republic of Indonesia**, a national state honour conferred by the President of the Republic of Indonesia for distinguished service to the nation.
2023	**The Game Changer-Health, Katadata25**, recognizing leadership in Indonesia's COVID-19 response and transition to recovery.
2022	**CEO of the Year, Indonesia and Asia-Pacific, IDC Future Enterprise Awards**, recognizing leadership in using digital transformation to improve health-system delivery.
2022	**National Pandemic Control and Health Recovery Figure, Rakyat Merdeka Award**
2015	**Asian Corporate Director Recognition Award, Corporate Governance Asia**, recognizing corporate leadership and governance during my tenure at Bank Mandiri.
2015	**CEO of the Year, Bisnis Indonesia**, recognizing executive leadership as President Director of Bank Mandiri.



JAKARTA, July 2026

SELECTED WRITINGS & CONTRIBUTIONS

2026 **The Lancet**
Indonesia's health reform: from pandemic mandate to the six pillars of transformation

2026 **Project Syndicate**
A new paradigm for global health financing
Co-authored with Donald Kaberuka, Muhammad Ali Pate, Erna Solberg, Mauricio Cárdenas and Gunilla Carlsson.

2025 **Devex**
To end TB, time for us to own our disease response and financing for health
Co-authored with Muhammad Ali Pate, Teodoro Herbosa and Aaron Motsoaledi.

2024 **Economist Impact**
Promoting health, preventing illness
Contribution to Health: A Political Choice – The Future of Health in a Fractured World.

2023 **Population Medicine**
Precision medicine as the future of public health
Co-authored with J. Guzman, K. Ray and M. Febrianora.

Minister Budi believes that **health leadership begins with leading by example: practising the healthy habits he encourages others to adopt.** He enjoys **running and good food**, embracing a healthy life that is also enjoyable and fulfilling.

Running has become an important part of his personal journey—one he shares with his wife, **Ida**. At the age of 60, he completed his first marathon in Berlin in 2024, followed by the London Marathon in 2026—showing that **a healthier, more active life can be pursued at every age.**



Walk the Talk

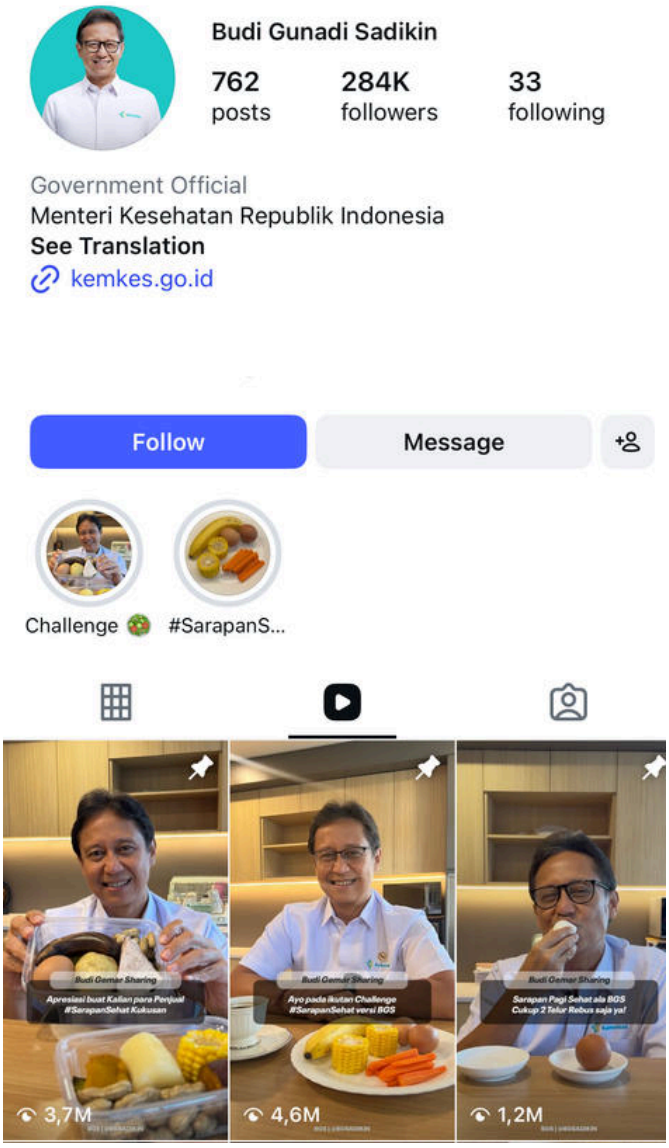






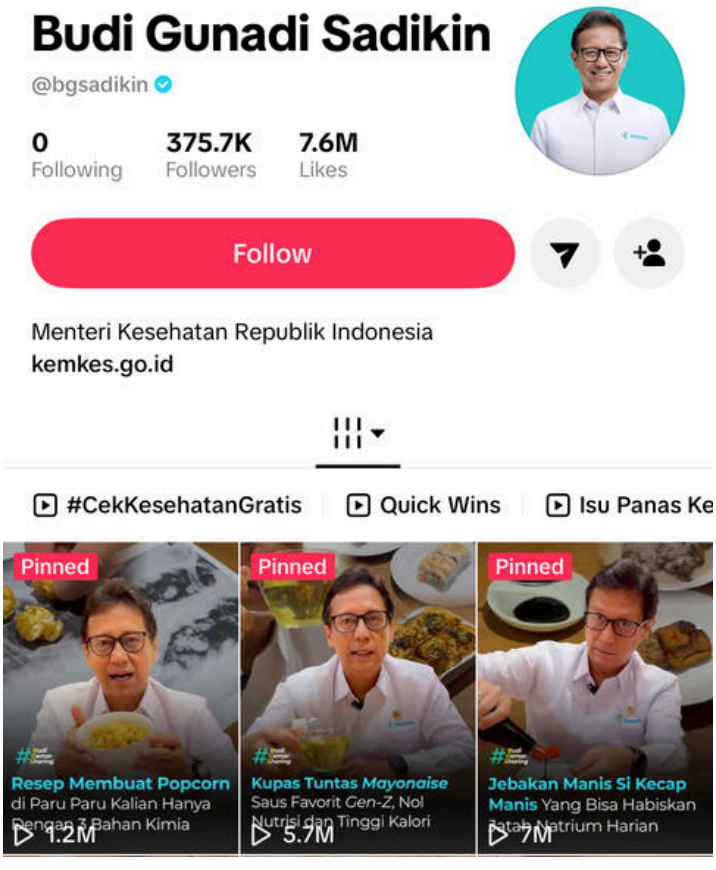
Every Sunday on Jakarta's Car-Free Day, he often runs with communities including runners with visual impairments. He believes that **healthy living should be inclusive** and that people of all abilities can lead active lives.

Social Media









He also believes that health information should reach people where they are. Through social media, he shares practical advice on how to exercise well, eat well, and sleep well. He presents healthy habits in a fun way that is easy for the public to understand. His posts have attracted millions of views, encouraging healthier choices in everyday life.

BUDI GUNADI SADIKIN

Candidate for **Director-General** of the World Health Organization for the term 2027–2032

CURRENT AFFILIATION

Minister of Health of the Republic of Indonesia

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Instagram : @bgsadikin

Candidate for
Director-General of the
World Health Organization
for the term 2027–2032

BUDI GUNADI SADIKIN

BGS4WHO.com

BUDI GUNADI SADIKIN

Build Strong National Health Systems
Grow Regional Resilience
Scale Global Impact

Walk the Talk







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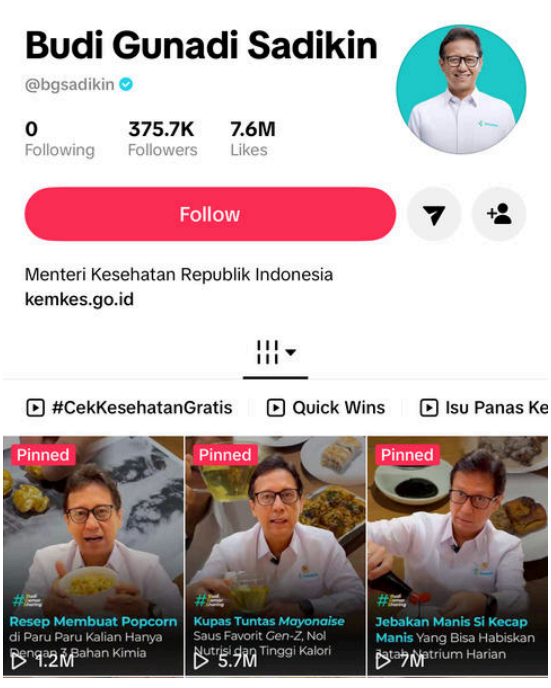
BALI, June 2025

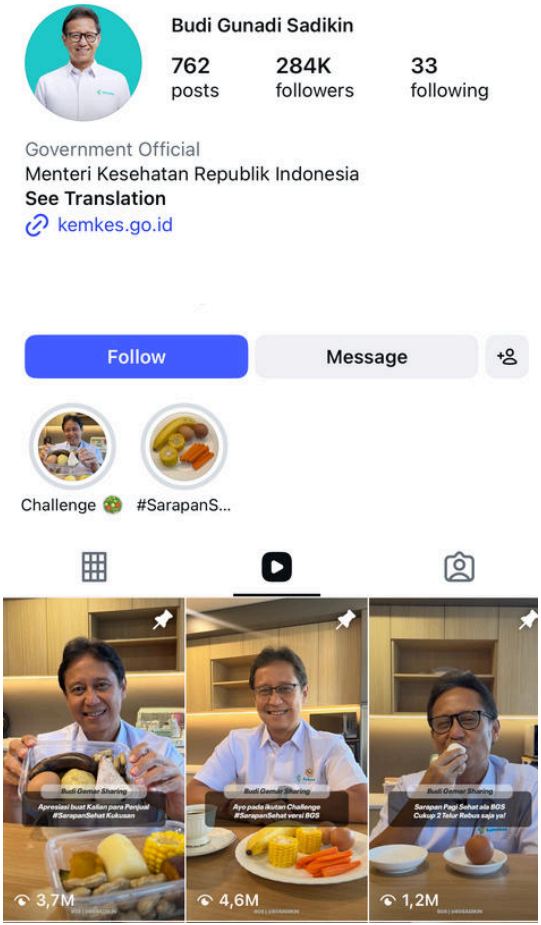
2024-Present	**Gavi, the Vaccine Alliance** Board Member representing the Western Pacific and South-East Asia constituency and former Co-Chair of Implementing Country Caucus, bringing country priorities into global discussions on equitable vaccine access and sustainable immunisation financing.
2024-Present	**Regionalized Vaccine Manufacturing Collaborative (RVMC)** Strategic Advisory Board Member, providing strategic guidance to strengthen sustainable vaccine production and equitable access.
2023-Present	**TB Vaccine Accelerator Council** Co-Chair with Brazil's Minister of Health, to accelerate the development, financing and equitable access of new TB vaccines.
2023	**ASEAN Health Leadership** Championed the ASEAN One Health Initiative, leading to the ASEAN Leaders' Declaration, ASEAN One Health Network and Joint Plan of Action 2023–2030.
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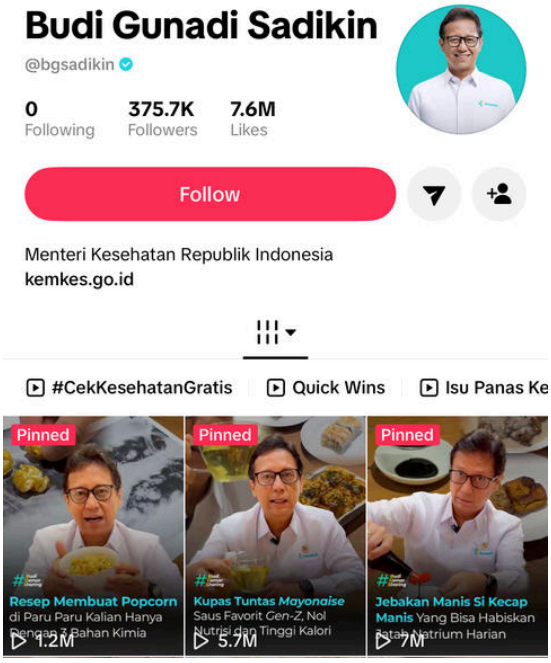
Every Sunday on Jakarta's Car-Free Day, he often runs with communities including **runners with visual impairments.** He believes that **healthy living should be inclusive** and that **people of all abilities can lead active lives.**

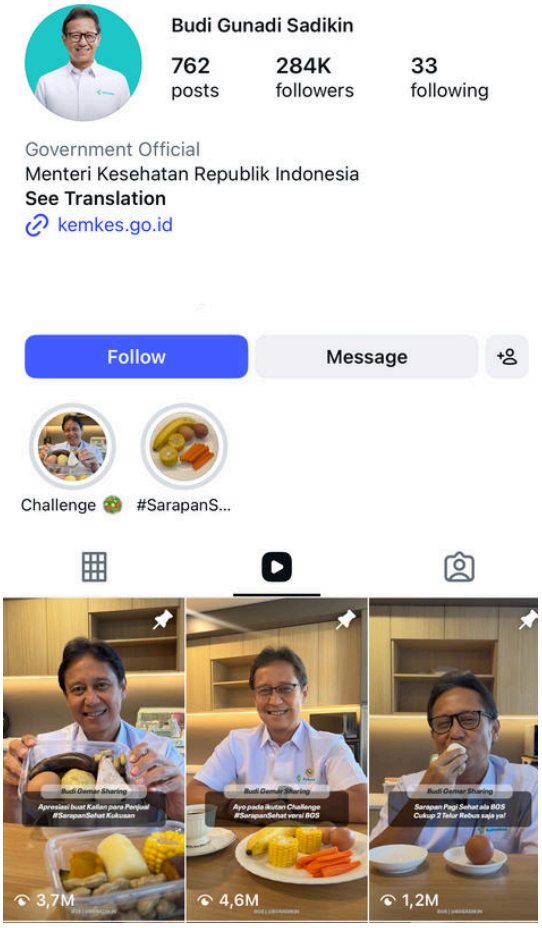
He also believes that **health information should reach people where they** are. Through social media, he shares practical advice on how to **exercise well, eat well, and sleep well.** He presents healthy habits in a fun way that is easy for the public to understand. His posts have attracted **millions of views,** encouraging **healthier choices in everyday life.**





BRINGING HEALTH CLOSER TO THE PEOPLE





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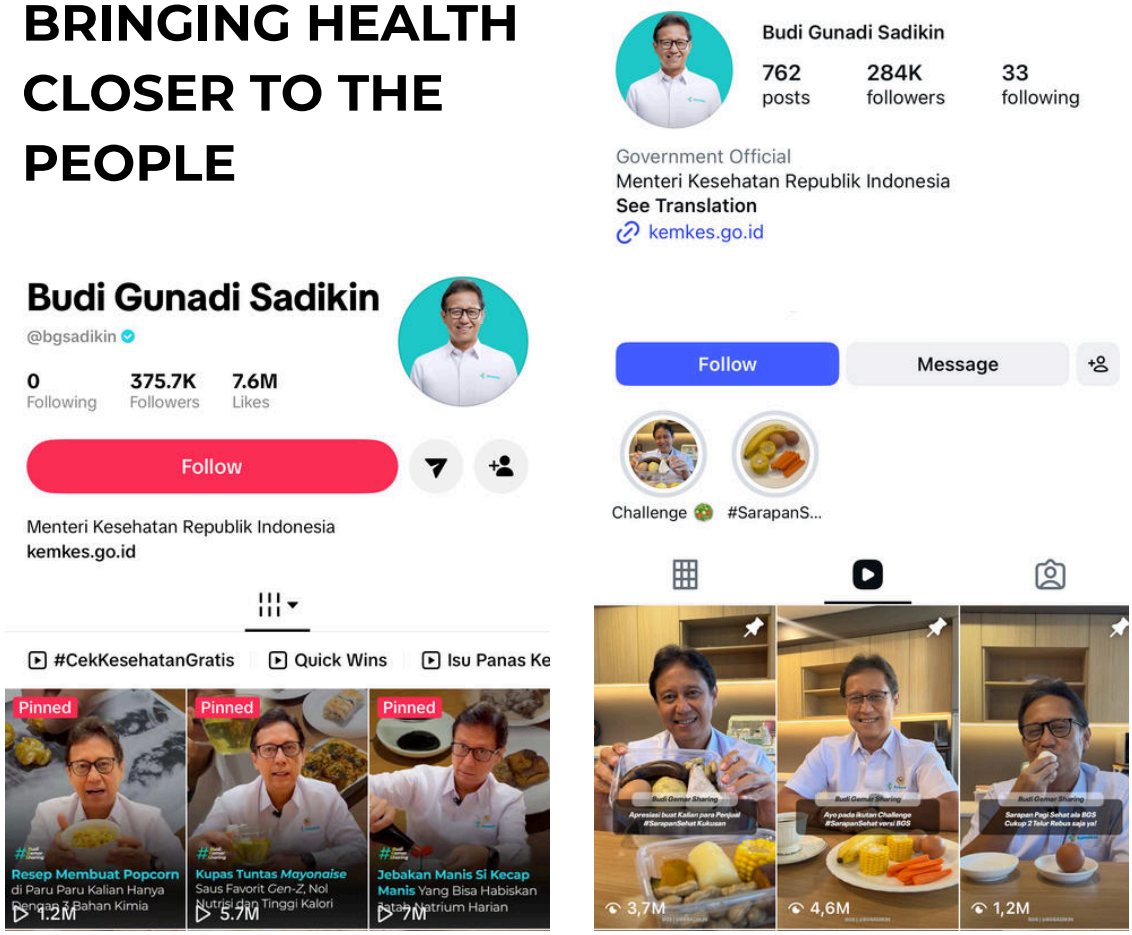


Minister Budi enjoys **running, swimming, and travelling** as ways to stay active, explore new perspectives, and maintain balance in life. He believes that as a **health leader,** he should **lead by example** and practice the healthy habits he encourages others to embrace.

Running has become an important part of his personal journey. Completing his **first marathon in Berlin** at the age of 60 in 2024, followed by the London Marathon in 2026, reflects his belief that a healthier life **can be pursued at every age.**



BRINGING HEALTH CLOSER TO THE PEOPLE

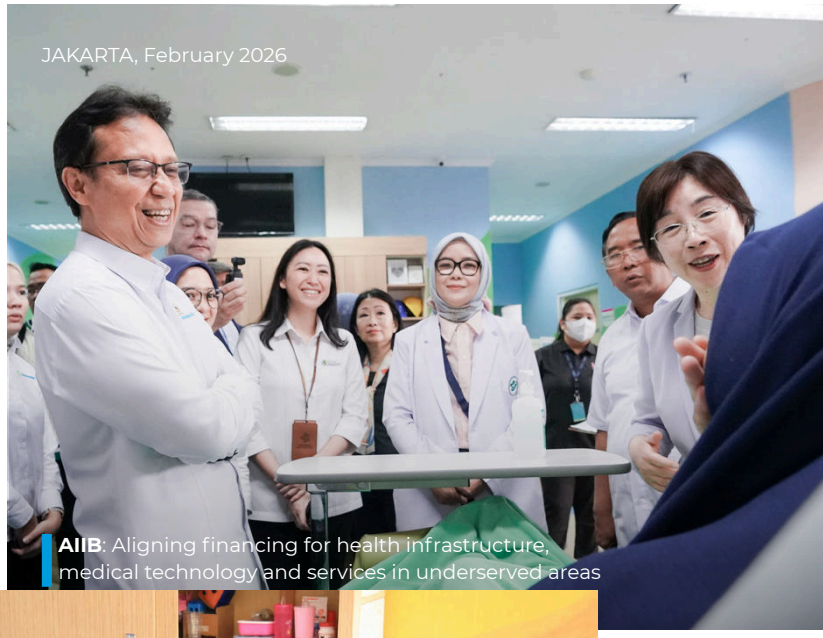




FINANCING HEALTH TRANSFORMATION AT SCALE

Since becoming Indonesia's Minister of Health in 2020, Minister Budi has drawn on his experience across health and finance to make sustainable financing an integral part of the country's health transformation. Working across government and with development partners, he has translated national health priorities into investment needs and mobilised resources to accelerate transformation at scale.

This approach has helped mobilise US$8.75 billion in external financing, comprising US$3.75 billion in grants and US$5 billion from multilateral development banks. Of the MDB financing, US$4 billion supports a government-led Health Systems Strengthening programme co-financed by the World Bank, ADB, AIIB and IsDB—the World Bank's largest-ever health-sector investment and the largest MDB co-investment in human development. The investment is equipping over 10,000 primary healthcare facilities, 500 public-health laboratories and 600 hospitals with medical equipment, with a particular focus on strengthening cancer, cardiac, stroke and uro-nephrology services.



JAKARTA, February 2026

AIIB: Aligning financing for health infrastructure, medical technology and services in underserved areas



JAKARTA, September 2023

WORLD BANK: Advancing health-system investment and pandemic preparedness financing





MANILA, July 2025

ADB: Mobilising investment to strengthen Indonesia's primary care and health-system resilience.

Source: https://www.linkedin.com/posts/masatokanda_indonesia-is undergoing-an-ambitious-and-activity-7349378528284471296-lgoc/?utm_source=share&utm_medium=member_desktop&rcm=ACoAABeJdxgBy4pTGAb5MtINOkEINJuTpk60yVw



RIYADH, April 2024

IsDB: Partnering to strengthen health-system capacity and sustainable health investment.

Source: https://www.linkedin.com/posts/riyadh-isdb-indonesia-ugcPost-7181635944221925376--2SU/



Source:
https://www.youtube.com/watch?v=9GCd46D877Q

Investing in Prevention, Investing in People

In a discussion with global health expert Katherine E. Bliss on The Common Health Live!, Minister Budi shared Indonesia's experience in strengthening primary health care, expanding immunization, accelerating cervical cancer elimination, addressing noncommunicable diseases, and advancing sustainable health financing.

Drawing on his background in banking and public policy, Minister Budi brought a distinctive perspective to the discussion, connecting health investment with economic development and advocating for a shift from curative to promotive and preventive care.

His leadership positions Indonesia as an increasingly influential voice in shaping a future of global health that places prevention, sustainable financing, and stronger health systems at its core.



RUTENG NTT, August 2026

Grow Regional Resilience

WHO that advances regional cooperation.

Many health challenges and opportunities extend beyond national borders. WHO advances regional cooperation by providing an agile platform for coordinated action, public goods, and technical excellence.

Key priorities

Expand and diversify manufacturing capacity for essential health products across regions through technology transfer, stronger regulatory systems, skilled workforces and predictable demand.

Expand market shaping and pooled procurement to improve access to quality-assured medicines, vaccines, and diagnostics.

Strengthen cross-border surveillance, laboratory and regulatory networks, information sharing, emergency workforces, and coordinated response to detect and contain health threats faster.



SOLO, November 2025

TRUSTED TRANSFORMATION AT SCALE

SYSTEM TRANSFORMER

Leads Indonesia's health system transformation across primary care and prevention, referral services, resilience, financing, workforce, and health technology, anchored in a new Health Law that consolidated 11 fragmented laws into one.

CONSENSUS BUILDER

Bridges health, finance and political leaders to deliver complex reforms, demonstrated internationally through G20 leadership that culminated in the establishment of the Pandemic Fund, and locally through building coalitions with 9 parliamentary parties and 115 public consultations engaging more than 1,200 stakeholders in the development of Indonesia's Health Law.

TRUSTED STEWARD

Applies financial discipline and accountable delivery to public institutions, using centralised procurement to save US$553 million on advanced medical devices and 32% on selected medicines and consumables.

FUTURE-READY LEADER

Champions science and evidence to strengthen public health, driving digital transformation and the responsible use of artificial intelligence while investing in prevention, genomic surveillance, digital systems, local manufacturing, and next-generation vaccines to build resilience before the next crisis.



H.E. Olusegun Obasanjo
Former President of The
Federal Republic of Nigeria

Leadership in health requires more than technical expertise. It demands political courage, sound judgement, the ability to mobilise people and resources, and, above all, the determination to translate commitments into results. Minister Budi embodies these qualities.

Through his leadership of Indonesia's health transformation and his contribution to the Accra Reset, I have come to appreciate his ability to approach complex health challenges with clarity, pragmatism and a strong sense of purpose. Having assumed office during the COVID-19 pandemic, he helped steer one of the world's largest and most diverse countries through an unprecedented emergency, while using that experience to build a stronger, more equitable and resilient health system.

What distinguishes Minister Sadikin is his combination of public-health leadership, financial acumen and experience in managing large institutions. He understands that sustainable health progress must be nationally owned, adequately financed and supported by strong regional and international cooperation.

At a time when global health faces profound challenges, WHO needs leadership that can listen, build trust across regions and turn collective ambition into practical action. I believe Minister Sadikin possesses the experience, discipline and inclusive leadership required to bring Member States together and help WHO deliver meaningful results for all people.

Candidate for
Director-General of the
World Health Organization
for the term 2027–2032

BUDI GUNADI SADIKIN